Reporting Index 2019

ArcelorMittal

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03 SECTION 1 i) Statement of reporting principles (IIRC and GRI)	provide details on specific areas of our work or are designed for the use of specific stakeholder groups. Please find details of our other reporting below.
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Our approach to reporting

Integrated reporting framework

Our Integrated Annual Review 2019 describes the context for and progress of our business as the world's leading steel and mining company, and so outlines what the key considerations are in creating value for our stakeholders now and in the future. Through this report we aim to reflect the guiding principles of the International Integrated Reporting Framework (IIRC). We detail the alignment with the IIRC framework in this Reporting Index.

UN Sustainable Development Goals (SDGs)

There is significant alignment between our 10 SD outcomes and the 17 UN SDGs. We contribute to many of the SDGs and we have identified 10 SD outcomes and five SD themes through which we manage and provide oversight for our strategic response, as outlined in our Integrated Annual Review 2019, p.41.

EU directive on non-financial reporting

European Union law requires large companies to disclose certain information about the way they operate and manage social and environmental challenges. Directive 2014/95/EU lays down the requirement for disclosure of non-financial and diversity information by large companies. As a company registered in Luxembourg, we are guided by the Luxembourg implementation of the directive, using the IIRC framework to guide our reporting on risks and materiality.

Global Reporting Initiative (GRI)

We continue to report in line with the GRI across our reporting landscape, including this Integrated Annual Review, our ongoing online narrative reporting, and our local sustainability reports. We are now using their latest guidelines – GRI Sustainability Reporting Standards 2016 – and you can find details in our reporting index. Whilst we cover those Standards that are material on a global scale within this report, many more are material to stakeholders in certain countries, and most meaningfully reported within our country SD reports. Most of these used the GRI G4 guidelines in 2019.

Sustainability Accounting Standards Board

The Sustainability Accounting Standards Board (SASB) published a draft disclosure standard for the iron and steel industry in 2014, and launched their first public standard in December 2018. ArcelorMittal recognises the value of SASB's approach to create disclosures expectations based on the material issues for each sector, even if there is not full consensus as to what these are. For the first time in 2020, ArcelorMittal publishes an index to guide users to its disclosures according to the SASB Sustainability Accounting Standard for the iron and steel industry.

Reporting format

We believe that online reporting is the most practical and efficient way to communicate with the widest number of stakeholders, and we have produced this report as an interactive, downloadable pdf. To bring our Integrated Annual Review further in line with the IIRC principle of conciseness, we have focused the content on the progress of the year and our outlook; where appropriate, we signpost the reader to further information published elsewhere online. 03

i) Statement of reporting principles (IIRC and GRI)

Reporting principle	IIRC	GRI	Our response
Strategic focus and future orientation	0		See Chairman's statement, Delivering the strategic plan and achieving financial value, Innovating smarter steels and solutions, Driving environmental and social sustainability.
Stakeholder inclusiveness/relationships	0	0	See Governance, How we create value, Anticipating and responding to key social and environmental trends.
Sustainability context	0	0	See Driving environmental and social sustainability and Innovating smarter steels and solutions for a summary of the sustainability context, and for more details the outcome pages in our Sustainability section on our corporate website.
External environment	0	0	See Chairman's statement and Materiality and risk management for the external environment.
Materiality	0	0	Our 10 SD outcomes are the result of the <u>Materiality and risk management</u> process on sustainability issues. This integrated report also identifies priorities for the business and our stakeholders as set out in <u>Improving health and safety</u> , <u>Delivering the strategic plan and achieving financial value</u> and <u>Driving environmental and social sustainability</u> .
Completeness	0	0	Our coverage of material topics is explained in the <u>Scope, boundaries and methodologies</u> and <u>Materiality and risk</u> <u>management</u> section of the Integrated Annual Review.
Balance		0	Throughout the Integrated Annual Review we identify both the challenges and the opportunities that we face, including open discussion of the key stakeholder concerns that have occurred during the year. We also report fully on the same key metrics as last year, regardless of whether performance has improved or declined.
Consistency and comparability	0	0	This is our fifth Integrated Annual Review to bring together financial and non-financial reporting, and we report on the same data as previous years. Figures for earlier years were reported in separate annual reviews and sustainable development reports. Any exceptions are detailed in our Scope, boundaries and methodologies .
Accuracy		0	We explain our methodology for calculating performance in our Basis of Reporting document. DNV GL has provided public assurance for carbon and energy KPIs, as set out in their Assurance Statement .
Timeliness		0	We report financial and non-financial data annually through this Integrated Annual Review and our Form 20–F .
Clarity		0	We have published the 2019 Integrated Annual Review on arcelormittal.com with options to download and print information as required.
Reliability	0	0	We explain our methodology for calculating performance in our Basis of Reporting document. DNV GL has provided limited assurance for certain environmental data, as set out in their Assurance Statement.

04

ii) IIRC content elements and concepts

Content eleme	nt/concept		Our r	esponse													
Governance			See G	overnance													
Business model	1		See o	ur <mark>Deliver</mark> ir	ng the	e strategic	plan an	d achievi	ng finan	cial value	and Valu	ie creatio	on model.				
Risks and oppo	ortunities		more	sk and opp detail in the so explain c	e <mark>20-</mark>	F.		0			9	nvironme	ent are pre	esented i	n <mark>Materialit</mark>	y and risk manage	ment, and in
Strategy and re	esource allocation	1	Innov		ter st	eels and so	olutions	sets out								ch to capital allocat nmental and social	
Performance			report	ompany's fi t, <mark>Chairmar</mark> Iso our <mark>Sus</mark> t	n's sta	itement ar	nd <mark>Deliv</mark>	ering the						odel and	demonstrat	ted in further detai	throughout th
Value creation			See H	ow we cre	ate va	alue.											
Outcomes	1 People	2 Products		3 Infrastruc	ture	4 Resourc	ces	5 Air, lar and wa		6 Carbo energ	on and IY	7 Supp	ly chains	8 Com	munity	9 Scientists and engineers	10 Impact
	d report, we demoi te value . A map of								e we crea	ate as a st	eel and r	nining coi	mpany, ex	pressed	through the	e following capitals	,
	'				1	2	3	4	5	6	7	8	9	10			
Financial capita	al – strong balanc	e sheet			0	0	0	0	0	0	0	0	0	0			
Manufactured	capital – unique g	lobal portfo	olio		0	0	0	0	0	0	0						
Natural capital	– Responsible res	source use			-	-		0	0	0	0						
Human capital	– High performin	g organisati	on		0								0				
Intellectual cap	oital – Leading R&	D			0	0	0	0	0	0			0	0			
					-								_	\sim			

iii) SDG index

Outco		s 1 People	2 Products	3 Infrastru	ucture	4 Resour	ces	5 Air, lar and wa		6 Carbo energ	on and ly	7 Supj	oly chains	8 Community	9 Scientists and engineers	10 Impact
UN SD	G	_	_	_	-	-	-	Arce	orMitta	ıl's SD ou	tcomes	-	-	_	_	_
					1	2	3	4	5	6	7	8	9	10		
3 2000 HEALTH AND WELD BEING -///	3	Health			0							0				
4 exerts	4	Quality education										0	0			
5 KHEF	5	Gender equality			0								0			
6 CLEAN NAME AND SANTURIEN	6	Clean water and sar	itation		-				0		0	0				
7 armani an	7	Affordable and clea	n energy							0						
8 ECCI HORAN ECONACIONIS	8	Decent work and ec	onomic growth		0						0	0		0		
9 MILLION MANAGER	9	Industry, innovatior	and infrastructu	re		0	0						0			
	11	Sustainable cities ar	nd communities			0	0		0							
12 ESPACEL COROMINA AN PROCEDUR	12	Responsible consum	ption and produc	tion		0	0	0	0		0					
13 cmat	13	Climate action								0	0	0				
14 HELDW HINTER	14	Life below water							0			0				
15 ^{UFLER}	15	Life on land							0			0				
16 Mar Antre And String Notifican	16	Peace, justice and st	trong institutions									0				
					Trans	oarent g	ood gov	ernance	– stakeł	nolder rela	ations					
17 Partnersams	17	Partnerships for the	e Goals		0	0	0	0	0	0	0	0	0	0		

The Integrated Annual Review 2018 has been prepared with reference to the GRI Sustainability Reporting Standards 2016. We provide a reference guide below to readers wishing to know where relevant content can be found across our reporting landscape. We have included only those indicators that are material to our business either globally or locally.

Outcomes	1 People	2 Products	3 Inf	rastruct		4 Resources	A	5 Air, land and wate	er	6 Carbon a energy	and	7 Supply	chains	8 Community	9 Scientists and engineers	10 Impact
								М	ateriali	ty at corp	porate	level				Materiality at local level
							Out	comes								
GRI indicator	r		1	2	3	4	5	6	7	8	9	10	Other			
GRI 101 – FO	OUNDATION															
101-1													State	ment of reportin	g principles <u>p.3</u>	
GRI 102 – G	ENERAL DISCLOS	JRES														
102-01-13	Organisational pro	ofile											Fact B	ook		
102-14-15	Strategy												Chairr	nan's statement		
														ring the strategic ing financial valu		
102-16-17	Ethics and integri	ty											Busine	ess ethics		
102-18-39	Governance												Transp	parency and good	governance	
													Form	20-F		
102-40-44	Stakeholder enga	gement	0				0		0	0				ve create value		
													Delive	ring the strategic	plan and	
														ing financial valu iting smarter stee		
														g environmental		
														nability		
102-45-56	Reporting practic	e											Our ap	proach to report	ing	
GRI 103 – M	ANAGEMENT APP	ROACH	0	0	0	0	0	0	0	0	0	0				

Outcomes	1 People	2 Products	3 Infrastrue	cture	4 Resource	25	5 Air, land and wate	r	6 Carbon energy	and	7 Supply o	chains	8 Community	9 Scientists and engineers	10 Impact
		_					М	aterial	ity at cor	porate l	evel				Materiality at local level
						0	utcomes								
GRI indicat	or		1 2	3	4	5	6	7	8	9	10	Other			
GRI 200 –	TOPIC-SPECIFIC S	randards – ecor	NOMIC												
201: Econo	omic performance						0				0				
201-01	Direct economic and distributed	value generated											ve create value ook: SD performa	ance	
201-02	Financial implicat risks and opportu climate change												ality and risk man		
201-03	Defined benefit p and other retiren											Form	20-F		
205: Anti-	corruption											Ethics			
205-03	Confirmed incide and actions take	ents of corruption										Form (comp	2 0-F etition/antitrust c	laims)	
206: Anti-	competitive behav	iour													

Outco	omes	1 People	2 Produc	cts	3 Infra	structure	4 Resourc	ces	-	land I water		6 Carbon and energy		7 Supply chains	8 Community	9 Scientists and engineers	10 Impact
										Materia	ality a	: corporate	level				Materiality at local level
			-					Outcor	nes								
GRI in	dicator				2	3	4 5	6	6	7	8	9	10	Other			
GRI 3	00 – TOP	IC-SPECIFIC STA	NDARDS	– ENVIR	ONMEN	ITAL											
301:	Material	S					0								D performance onmental and soc	ial sustainability	
302:	Energy							(С						D performance onmental and soc	ial sustainability	
303:	Water						С)							D performance onmental and soc	ial sustainability	Country reports
304:	Biodiver	sity					С)							D performance onmental and soc	ial sustainability	
305:	Emissior	IS						(С						D performance onmental and soc	ial sustainability	
306:	Effluent	and waste					С)							D performance onmental and soc	ial sustainability	Country reports
307:	Environr	nental compliance	<u>e</u>											Form 20-F Driving envir	onmental and soc	ial sustainability	Country reports
308:	Supplier assessm	environmental ent								0				performance	ur customers on a from mine to ste onmental and soc	elmaking	
GRI 4	00 – ТОР	IC-SPECIFIC STA	NDARDS	– SOCIA	L												
401:	Employr	nent		0						0					D performance orkplace for tome	rrow	Country reports
402:	Labour/r	management rela	tions	0										Building a wo	orkplace for tomo	rrow	Country reports

Outco	omes	1 People	2 Prod	ucts	3 Infra	structur	4 Re Re	sources		ir, land nd water		6 Carbon and energy	d	7 Supply chains	8 Community	9 Scientists and engineers	10 Impact
										Materi	iality a	it corporate	e level	I			Materiality at local level
								Out	comes								
GRI in	dicator			1	2	3	4	5	6	7	8	9	10	Other			
GRI 4	00 – TOF	PIC-SPECIFIC S1	TANDARD	s – soci	AL conti	nued											
403:	Occupa [.]	tional health and	safety	0						0					D performance ealth and safety		Country reports
404:	Training	and education		0								0			D performance orkplace for tomo	prrow	Country reports
405:	Diversit	y and equal oppo	ortunity	0										Building a wo	orkplace for tomo	orrow	Country reports
406:	Non-dis	scrimination		0						0				Human right	S		Country reports
407:		n of association a	and	0						0				Building a wo	orkplace for tomo	prrow	Country reports
408:	Child lat	oour								0				Human right	S		Country reports
409:	Forced	or compulsory la	bour							0				Human right	S		Country reports
410:	Security	/ practices												Safety and se	ecurity		Country reports
411:	Rights c	of indigenous peo	oples								0			Engaging wit	h communities		Country reports
412:	Human	rights assessme	nt							0				Governance			Country reports
413:	Local co	ommunities									0			Engaging wit	h communities		Country reports
414:	Supplier	social assessme	ent							0					ur customers on e from mine to ste		
415:	Public p	olicy												Addressing t	he climate challer	nge	
416:	Custom	er health and sat	fety							0					ur customers on e from mine to ste		
418:	Custom	er privacy												No substanti	ated complaints		
419:	Socioec	onomic compliar	nce											Form 20-F (other legal claims	;)	

v) SASB

ASB Topic	Ref	Accounting Metric	AM Disclosure Alignr
HG EM-IS-110a.1 ligned with	1	The entity shall disclose gross global Scope 1 greenhouse gas (GHG) emissions to the atmosphere of the seven GHGs covered under the Kyoto Protocol	Fact Book: SD performanceSee Basis of Basis of Reporting, methodology.
rcelorMittal's D outcome 6: arbon and	2	Scope 1 emissions are defined and shall be calculated according to the methodology contained in The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (GHG Protocol).	Basis of Reporting
nergy	3	The entity shall disclose % gross global Scope 1 GHG emissions that are covered under an emissions-limiting regulation or program that is intended to directly limit or reduce emissions, such as cap-and-trade schemes, carbon tax/fee systems, and other emissions control (e.g., command-and-control approach) and permitbased mechanisms.	Breakdown of verified emissions under all participating schemes in CDP C11
	4	The entity may discuss any change in its emissions from the previous reporting period, including whether the change was due to emissions reductions, divestment, acquisition, mergers, changes in output, and/or changes in calculation methodology.	IAR p.49 and CDP C7.9a
	5	In the case that current reporting of GHG emissions to the CDP or other entity (e.g., a national regulatory disclosure program) differs in terms of the scope and consolidation approach used, the entity may disclose those emissions. However, primary disclosure shall be according to the guidelines described above.	IAR and CDP data use same scope and boundary. Regulatory disclosures to governing authorities may differ according to their specification.
	6	The entity may discuss the calculation methodology for its emissions disclosure, such as if data are from continuous emissions monitoring systems (CEMS), engineering calculations, or mass balance calculations.	Basis of Reporting
HG EM-IS-110a.2 ligned with	1	The entity shall discuss its long-term and short-term strategy or plan to manage its Scope 1 greenhouse gas (GHG) emissions.	IAR p.43-47
rcelorMittal's D outcome 6:	2	The entity shall discuss its emission reduction target(s) and analyze its performance against the target(s), including the following, where relevant:	IAR p.48. For Europe, see our forthcoming Europe Climate Action report.
arbon and hergy	3	The entity shall discuss the activities and investments required to achieve the plans and/or targets, and any risks or limiting factors that might affect achievement of the plans and/or targets.	IAR p.48. For Europe, see our forthcoming Europe Climate Action report.
	4	The entity shall discuss the scope of its strategies, plans, and/or reduction targets, such as whether they pertain differently to different business units, geographies, or emissions sources.	IAR p.48. For Europe, see our forthcoming Europe Climate Action report.
	5	The entity shall discuss whether its strategies, plans, and/or reduction targets are related to, or associated with, emissions limiting and/or emissions reporting-based programs or regulations	IAR p.72. Our approach to reporting and Climate Action report 1 p.38
	6	Disclosure of strategies, plans, and/or reduction targets shall be limited to activities that were ongoing (active) or reached completion during the reporting period.	

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SASB Topic	Ref	Accounting Metric	AM Disclosure	Alignment
Air emissions EM-IS-120a.1	1	The entity shall disclose its emissions of air pollutants, in metric tons per pollutant, that are released into the atmosphere that associated with its activities	Fact Book: SD performance	•
Aligned with ArcelorMittal's	2	The entity shall disclose its emissions of (1) carbon monoxide, reported as CO.	not disclosed at corporate level	\bigcirc
SD outcome 5:	3	The entity shall disclose its emissions of (2) oxides of nitrogen (NO _x), reported as NO _x . (includes NO and NO ₂)	Fact Book: SD performance	
Air land and water	4	The entity shall disclose its emissions of (3) oxides of sulfur (SO _x), reported as SO _x . (includes SO ₂ and SO ₃)	Fact Book: SD performance	
	5	The entity shall disclose its emissions of (4) particulate matter 10 micrometers or less in diameter (PM10), reported as PM10.	Fact Book: SD performance: dust emissions includes all particulate matter	٠
	6	The entity shall disclose its emissions of (5) oxides of manganese, reported as MnO.	not disclosed at corporate level	\bigcirc
	7	The entity shall disclose its emissions of (6) lead and lead compounds, reported as Pb.	not disclosed at corporate level	\bigcirc
	8	The entity shall disclose its emissions of (7) non-methane volatile organic compounds (VOCs).	not disclosed at corporate level	\bigcirc
	9	The entity shall disclose its emissions of (8) polycyclic aromatic hydrocarbons (PAHs)	not disclosed at corporate level	\bigcirc
	10	The entity may discuss the calculation methodology for its emissions disclosure, such as whether data are from continuous emissions monitoring systems (CEMS), engineering calculations, or mass balance calculations.	Basis of Reporting	
Energy Mgn	1	The entity shall disclose (1) the total amount of energy it consumed as an aggregate figure, in gigajoules (GJ).	Fact Book: SD performance	
EM-IS-130a.1 Aligned with ArcelorMittal's SD outcome 6:	2	The entity shall disclose (2) the percentage of energy it consumed that was supplied from grid electricity.	Fact Book: SD performance Disclosure is % electricity from renewable and recovered energy sources.	•
Carbon and	3	The entity shall disclose (3) the percentage of energy it consumed that is renewable energy.	Fact Book: SD performance	
energy	4	The entity shall apply conversion factors consistently for all data reported under this disclosure, such as the use of HHVs for fuel usage (including biofuels) and conversion of kilowatt hours (kWh) to GJ (for energy data including electricity from solar or wind energy).	Basis of Reporting	٠

v) SASB

SASB Topic	Ref	Accounting Metric	AM Disclosure	Alignment
Energy Mgn	1	The entity shall disclose (1) the total amount of energy it consumed as an aggregate figure, in gigajoules (GJ).	Fact Book: SD performance	
EM-IS-130a.2 Aligned with ArcelorMittal's	2	The entity shall disclose (2) the percentage of fuel consumed that is coal.	Fact Book: SD performance: % energy consumed that is renewable	•
SD outcome 6: Carbon and	3	The entity shall disclose (3) the percentage of fuel consumed that is natural gas.	Fact Book: SD performance: % energy consumed that is renewable	•
energy	4	The entity shall disclose (4) the percentage of fuel consumed that is renewable fuel.	Fact Book: SD performance	
	5	In calculating energy consumption from fuels, the entity shall use higher heating values (HHV),	Basis of Reporting: net calorific value used	\bigcirc
	6	The entity shall apply conversion factors consistently for all data reported under this disclosure, such as the use of HHVs for fuel usage.	Basis of Reporting Appendix 1	•
Water Mgn EM-IS-140a.1	1	The entity shall disclose the amount of water, in thousands of cubic meters, that was withdrawn from freshwater sources	Fact Book: SD performance	٠
Aligned with ArcelorMittal's SD outcome 5: Air land and water	2	The entity shall disclose the percentage of water recycled as the volume, in thousands of cubic meters, recycled divided by the volume of water withdrawn.	Reported in country sustainability reports e.g Brazil, Belgium. Not disclosed at corporate level	•
Air iand and water	3	The entity shall analyze all of its operations for water risks and identify activities that withdraw and consume water in locations with High (40–80%) or Extremely High (>80%) Baseline Water Stress as classified by the World Resources Institute's (WRI) Water Risk Atlas tool, Aqueduct	CDP Water 2019	•
	4	The entity shall disclose its water withdrawn in locations with High or Extremely High Baseline Water Stress as a percentage of the total water withdrawn	CDP Water 2019	٠
	5	The entity shall disclose its water consumed in locations with High or Extremely High Baseline Water Stress as a percentage of the total water consumed.	Country level sustainability reports e.g. Brazil, South Africa	÷

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v) SASB

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SASB Topic	Ref	Accounting Metric	AM Disclosure	Alignment
Waste Mgn	1	The entity shall disclose the amount of waste generated, in metric tons.	% residues generated that goes to landfill	$\overline{\bullet}$
EM-IS-150a.1 Aligned with ArcelorMittal's SD outcome 4:	2	The entity shall disclose the percentage of waste generated that was hazardous.	Not reported at corporate level due to differing definitions of hazardous waste in different jurisdictions	\bigcirc
Resources and by-products	3	The entity shall disclose the percentage of waste generated that was recycled.	Fact Book: SD performance	•
H&S EM-IS-320a.1	1	The entity shall disclose its total recordable incident rate (TRIR) for work-related injuries and illnesses.	Fact Book: SD performance	
Aligned with ArcelorMittal's	2	The entity shall disclose its fatality rate for work-related fatalities.	Fact Book: SD performance	
SD outcome 1: People	3	The entity shall disclose its near miss frequency rate (NMFR) for work-related near misses.	Potential severe injuries or fatalities (PSIFs): IAR p.17	•
	4	Rates shall be calculated as: (statistic count × 200,000)/hours worked	Basis of Reporting: various used	
	5	The scope of disclosure includes work-related incidents only.	Basis of Reporting	
	6	The entity shall disclose the rates by each of the following employee categories: (1) employees, (2) contractors	Fact Book: SD performance	
	7	The scope of disclosure includes all employees regardless of employee location.	Basis of Reporting	
Supply Chain Mgn EM-IS-430a.1	1	The entity shall discuss its policies and procedures for managing environmental and social risks that may affect sourcing that are present in its iron ore and/or coking coal supply chain.	IAR p.56	•
Aligned with ArcelorMittal's SD outcome 7: Supply chains	2	If audits are discussed, the entity may indicate whether audits are internal (first party), independent (third party), or administered by peers (e.g., trade organizations).	IAR p.54-55	•
SASB Topic	Ref	Activity Metric	AM Disclosure	
		Raw steel production, percentage from (1) BOF processes, (2) EAF	Climate Action Report 1	
		Total iron ore production	Fact Book	
		Total coking coal production	Fact Book	

● Aligned ● Partially aligned ○ Unaligned



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We welcome your feedback on this report. Please send it to investor.relations@arcelormittal.com